



INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Eagle Crest Master Association

We have audited the accompanying financial statements of Eagle Crest Master Association, which comprise of the balance sheets as of December 31, 2021, and the related statements of revenues, expenses and changes in fund balances and cash flows for the year then ended and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Eagle Crest Master Association as of December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Eagle Crest Master Association and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements; management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Eagle Crest Master Association's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Eagle Crest Master Association's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Eagle Crest Master Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Eagle Crest Master Association's December 31, 2020 financial statements, and our report dated February 9, 2022 expressed an unmodified opinion on those financial. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Disclaimer of Opinion on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Supplementary Information on Future Major Repairs and Replacements on pages 14 through 15 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Financial Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Portland, Oregon
October 10, 2022

Hendricks & Company, PC

EAGLE CREST MASTER ASSOCIATION

BALANCE SHEETS

December 31, 2021 (With Comparative Totals for 2020)

	Operating Fund	Replacement Fund	Totals 2021	Totals 2020
ASSETS				
Cash and cash equivalents	\$ 312,045	\$ 1,019,998	\$ 1,332,043	\$ 932,022
Certificates of deposit, current portion	-	236,643	236,643	245,000
Receivables - assessments, net of allowance for doubtful accounts of none	128,732	-	128,732	99
Related parties receivables	22,295	-	22,295	4,643
Prepaid expenses	71,164	-	71,164	58,619
Prepaid income taxes	-	10,541	10,541	-
Interfund transfers	(3,666)	3,666	-	-
Inventory	13,364	-	13,364	11,915
Current portion of Marketable Securities	-	98,451	98,451	156,941
	543,934	1,369,299	1,913,233	1,409,239
CERTIFICATES OF DEPOSIT, less current portion	-	448,803	448,803	685,446
INVESTMENT IN MARKETABLE SECURITIES, less current portion	-	149,129	149,129	215,742
Total Assets	\$ 543,934	\$ 1,967,231	\$ 2,511,165	\$ 2,310,427
LIABILITIES AND FUND BALANCES				
Accounts payable	\$ 46,616	\$ -	\$ 46,616	\$ 27,610
Accrued liabilities	-	-	-	610
Prepaid dues	58,447	-	58,447	78,019
Income taxes payable	-	-	-	5,652
Payables to related parties	1,491	-	1,491	3
	106,554	-	106,554	111,894
RESERVE-CONTRACTS LIABILITY	-	1,967,231	1,967,231	1,799,169
Fund Balances	437,380	-	437,380	399,364
Total Liabilities and Fund Balances	\$ 543,934	\$ 1,967,231	\$ 2,511,165	\$ 2,310,427

The accompanying notes are an integral part of these statements

EAGLE CREST MASTER ASSOCIATION

STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN FUND BALANCES

For the Year Ended December 31, 2021 (with Comparative Totals for 2020)

	Operating Fund	Replacement Fund	Totals	
			2021	2020
REVENUE				
Member assessments	\$ 194,698	\$ 267,686	\$ 462,384	\$ 462,384
Reserve transfer to contracts liability	-	(168,062)	(168,062)	(126,683)
Water and sewer	470,344	-	470,344	469,202
Golf course rental	35,646	-	35,646	35,223
Sports Center user fees	722,880	-	722,880	771,369
Sports Center, other operating	174,210	-	174,210	146,411
Interest income	-	15,999	15,999	26,190
Miscellaneous	19,368	-	19,368	32,251
	1,617,146	115,623	1,732,769	1,816,347
EXPENSES				
Facilities:				
Repairs and maintenance	15,295	-	15,295	9,250
Pool and spa expenses	22,718	-	22,718	22,219
Utilities	7,008	-	7,008	4,357
Snow removal	2,443	-	2,443	2,184
Property taxes	3,738	-	3,738	3,537
Insurance	15,938	-	15,938	15,818
Consultants and travel	20,957	-	20,957	19,555
Postage, printing and licenses	7,069	-	7,069	3,302
Management fees	23,998	-	23,998	23,809
VROA sports center rent	600	-	600	600
Eagle Crest Acquisition Group, LLC charges for:				
Safety services	48,136	-	48,136	47,565
Resort management services	33,132	-	33,132	32,739
General administrative	30,599	-	30,599	30,738
Landscaping	154,056	-	154,056	151,231
Total facilities expenses	385,687	-	385,687	366,904
Water and Sewer System:				
Repairs and maintenance	21,194	114,000	135,194	183,666
Pumping costs	38,083	-	38,083	36,573
Property taxes	9,275	-	9,275	9,253
Insurance	3,823	-	3,823	3,476
Consultants	2,081	-	2,081	4,819
Management fees	25,164	-	25,164	25,727
Other operating	9,583	-	9,583	9,533
Utility system management fee	125,287	-	125,287	124,719
Eagle Crest Acquisition Group, LLC charges for:				
Safety services	23,361	-	23,361	23,084
General administrative	14,918	-	14,918	14,741
Total water and sewer expenses	272,769	114,000	386,769	435,591

The accompanying notes are an integral part of these statements

EAGLE CREST MASTER ASSOCIATION

STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN FUND BALANCES

For the Year Ended December 31, 2021 (with Comparative Totals for 2020)

(Continued)

Sports Center:				
Cost of sales	87,469	-	87,469	94,002
Management fees	57,012	-	57,012	56,079
Property taxes	22,179	-	22,179	21,164
Insurance	36,800	-	36,800	33,457
Linen cleaning	26,384	-	26,384	14,360
Supplies	11,543	-	11,543	16,073
VROA reserve contribution - rent	150,000	-	150,000	145,000
Other operating	11,522	-	11,522	10,268
Utilities	79,856	-	79,856	54,912
Repairs and maintenance	46,567	-	46,567	49,039
Eagle Crest Acquisition Group, LLC charges for:				
Sports center payroll	225,097	-	225,097	206,177
Pool and spa payroll	31,678	-	31,678	31,302
Safety services	37,432	-	37,432	36,988
Resort management services	8,823	-	8,823	8,718
General administrative	59,981	-	59,981	59,270
Landscaping	14,719	-	14,719	14,719
Night audit	13,612	-	13,612	13,451
Total sports center expenses	920,674	-	920,674	864,979
	1,579,130	114,000	1,693,130	1,667,474
EXCESS OF REVENUE				
OVER EXPENSES BEFORE TAXES	38,016	1,623	39,639	148,873
Income tax expense	-	1,623	1,623	10,729
EXCESS OF REVENUE				
OVER EXPENSES	38,016	-	38,016	138,144
BEGINNING FUND BALANCES	399,364	-	399,364	1,933,705
TRANSFER TO RESERVE - CONTRACTS				
LIABILITY	-	-	-	(1,672,485)
ENDING FUND BALANCES	\$ 437,380	\$ -	\$ 437,380	\$ 399,364

*The accompanying notes are an integral part of these statements

EAGLE CREST MASTER ASSOCIATION

STATEMENTS OF CASH FLOWS

For the Year Ended December 31, 2021 (with Comparative Totals for 2020)

	Operating Fund	Replacement Fund	Totals	
			2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES				
Excess of revenue over expenses	\$ 38,016	\$ -	\$ 38,016	\$ 138,144
Adjustments to reconcile excess of revenue over expenses to net cash provided (used) by operating activities:				
(Increase) decrease in:				
Related party receivables	(17,652)	-	(17,652)	13,581
Assessments receivable	(128,633)	-	(128,633)	17,861
Prepaid expenses	(12,545)	-	(12,545)	(2,772)
Prepaid income taxes	-	(10,541)	(10,541)	5,077
Inventory	(1,449)	-	(1,449)	3,773
Increase (decrease) in:				
Accounts payable	19,006	-	19,006	415
Accrued liabilities	(610)	-	(610)	(14,790)
Prepaid dues	(19,572)	-	(19,572)	13,299
Income taxes payable	-	(5,652)	(5,652)	5,652
Reserve-contracts liability	-	168,062	168,062	126,683
Payables to related parties	1,488	-	1,488	(22,158)
Net cash provided (used) by operating activities	(121,951)	151,869	29,918	284,765
CASH FLOWS FROM INVESTING ACTIVITIES				
Certificates of deposits redeemed (purchased)	-	245,000	245,000	(727,529)
Return of principal-marketable securities	-	125,103	125,103	351,096
Net cash provided (used) by investing activities	-	370,103	370,103	(376,433)
CASH FLOWS FROM FINANCING ACTIVITIES				
Interfund transfers	(11,334)	11,334	-	-
Net cash provided (used) by financing activities	(11,334)	11,334	-	-
NET(DECREASE) INCREASE IN CASH CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	(133,285)	533,306	400,021	(91,668)
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 312,045	\$ 1,019,998	\$ 1,332,043	\$ 932,022
SUMMARY OF CASH ACCOUNTS				
Operating fund			\$ 312,045	\$ 445,330
Replacement fund			1,019,998	486,692
			\$ 1,332,043	\$ 932,022
Supplemental Disclosure:				
Cash paid for income taxes	\$ -	\$ 17,058	\$ 17,058	\$ -

The accompanying notes are an integral part of these statements

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

DESCRIPTION OF ORGANIZATION-

Eagle Crest Master Association was incorporated on June 24, 1985 in the state of Oregon as a non-profit homeowners' association. The Association is responsible for the operation and maintenance of property and facilities common to all owners at Eagle Crest. The Eagle Crest Resort is located by the Deschutes River near Redmond, Oregon with over 500 acres developed.

The development consists of over 500 living units which are composed of whole and fractional ownership units, residential homesites and some commercial properties. All owners belong to the Master Association and with the exception of only certain commercial properties and WorldMark units, all owners also belong to either the Eagle Crest Vacation Resort Owners Association, Fairway Vista Estates, Inc., River View Vista Estates, Inc., Eagle Crest Hotel Condominiums or the Eagle Crest Estates Homesite Association.

DATE OF MANAGEMENT'S REVIEW-

In preparation of the financial statements, the Association has evaluated events and transactions for potential recognition or disclosure through October 10, 2022, the date that the financial statements were available to be issued. No items were noted.

SUMMARY OF SIGNIFICANT POLICIES-

Fund accounting

The Association's governing documents provide certain guidelines for governing its financial activities. To ensure observance of limitations and restrictions on the use of financial resources, the Association maintains its accounts using fund accounting. Financial resources are classified for accounting and reporting purposes in the following funds established according to their nature and purpose:

Operating fund

This fund is used to account for financial resources available for the general operations of the Association.

Replacement fund

The replacement fund is composed of the portion of the annual assessments designated in the budget to fund major repairs and replacements. Disbursements from this fund generally may be made only for designated purposes.

Cash and cash equivalents

The Association considers all highly liquid investments with a maturity of three months or less at the time of purchase to be cash equivalents.

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

SUMMARY OF SIGNIFICANT POLICIES-(Continued)

Investments

Marketable securities, which consist of mortgage-backed securities, certificates of deposit and treasury money market funds are carried at amortized cost which approximates market at the balance sheet date. The cost is determined with premiums and discounts amortized over collections. No unrealized gains or losses were recorded during 2021 nor 2020.

Member assessments

Association members are subject to monthly assessments to provide funds for the Association's operating expenses, capital acquisitions, and major repairs and replacements. The Association may share in the loss of fees not collected by their member Associations. Any excess assessments at year end are to be retained by the Association to be applied against the subsequent year assessments.

Revenue recognition

Assessments and membership dues are billed in advance and are recognized as income when earned. Revenue billed or received, but not earned, is shown as unearned revenue and Reserve-contract liability in the liabilities section of the accompanying balance sheets. All other fees and charges are recognized when the Association's services have been provided. Revenue is not recognized until assessments are collected and adjustments are recorded as contra revenue-bad debt expense.

Adoption of New Accounting Standards

Effective January 1, 2020, the Association adopted FASB Accounting Standards Codification ASC 606 regarding revenue recognition which creates a single framework for recognizing revenue from contracts with members (customers). Based on the Association's CCRs and the approved operating budget the Operating fund's obligation is to collect and expend funds for managing common areas for the well-being of the owners which has been fulfilled. No adjustments have been made to the Operating fund based on this adoption. Revenue is not recognized until assessments are collected.

Reserve fund's performance obligation as to reserve assessments are to collect and expend funds for future major repairs and replacements. Such repairs and replacement do not occur on a continuous basis but are performed when needed. Revenue should only be recognized when the performance obligation is expended. Reserve assessment collections in excess of current year costs increase deferred income and expenditures in excess of assessment collections reduce the deferred income. The total reserve-contracts liability (deferred income) is recorded on the balance sheet. During 2020, this change from existing practice resulted in \$1,672,486 being a reclassification of pre-adoption fund balance as a reserve-contract liability.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make various estimates in determining financial position and results of operations during the reporting period. Actual results could differ from these estimates.

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

SUMMARY OF SIGNIFICANT POLICIES-(Continued)

Interest earned

Interest earned in the funds is allocated by a decision of the Board of Directors. During 2021 and 2020, interest was allocated to the fund in which it was earned.

Income taxes

The Association is subject to federal and state taxation. As a regular corporation, membership income may be exempt from taxation if certain elections are made, and the Association is then taxed only on its net nonmembership income. Eagle Crest Master Association is not able to file as a Homeowner's Association due to having income from nonowners in excess of allowable limits.

Property, improvements and equipment

Common property consists of common area land and improvements that were contributed by the developer or acquired by the Association with member assessments.

In accordance with generally accepted accounting principles for common interest realty associations, such common property is not recognized as an asset since it is not anticipated that the common areas will generate significant revenues from members or nonmembers on the basis of usage. In addition the property cannot be sold, leased or transferred without the approval of a majority of the owners. At December 31, 2021 and 2020, property not capitalized consists of roads, wells, sewer system, parks, lakes, bike paths, pools, sidewalks, access roads, golf course and greenbelts. Property and equipment acquired by the Association, if required to capitalize, are recorded at cost.

Other comprehensive income

The Association has no components of other comprehensive income. Comprehensive income consists of net unrealized gains or losses from certain securities.

ASSESSMENTS AND WATER AND SEWER FEES RECEIVABLE-

The Association has regular billings for its water and sewer system, sports center fees and member dues. The Association's policy is to pursue collection on all billings. At December 31, 2021, the Association had assessments receivable of \$128,732 (\$99 in 2020). The Board of Directors has not established a reserve for 2021 or 2020 to cover all fees not received at a member Association level. The Association had no bad debt recovery for the years ended December 31, 2021 and 2020.

INVENTORIES-

Inventories are valued at the lower of cost or market. The inventory on hand at December 31, 2021 and 2020 consists of gift shop and convenience store inventory.

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

INVESTMENTS-

The Association purchases mortgage-backed financial liabilities and certificates of deposit to invest surplus cash in the Replacement Fund. Investments with over a three-month maturity were:

	Maturity	Interest	Market	Unrealized	Accrued	2021	2020
<u>Certificates of Deposit</u>	<u>Date</u>	<u>Rate</u>	<u>Balance</u>	<u>Gain</u>	<u>Interest</u>	<u>Adjusted</u>	<u>Adjusted</u>
				<u>(Loss)</u>		<u>Cost Balance</u>	<u>Cost Balance</u>
Goldman Sachs	January 2023	3.15%	\$ 205,805	\$ 2,888	\$ 2,917	\$ 202,917	\$ 202,917
Bank of India	April 2021	1.15%	-	-	-	-	245,000
Discover Bank	April 2023	1.45%	248,129	2,243	886	245,886	245,886
Nicolet National Bank	September 2022	0.90%	241,066	4,423	29	236,643	236,643
<u>Mortgage Backed Securities</u>							
Ginnie Mae and							
Freddie Mac	2023 to 2047	3 to 7%	258,973	12,157	764	247,580	372,683
Less current portion			(330,498)	-	(4,596)	(335,094)	(401,941)
Total Investments			<u>\$ 623,475</u>	<u>\$ 21,711</u>	<u>\$ -</u>	<u>\$ 597,932</u>	<u>\$ 901,188</u>

ASC topic 820 establishes a three-level hierarchy to be used when measuring and disclosing fair value of financial instruments. As of December 31, 2021, the Association classifies all investments valued at fair value as Level 1 instruments, meaning that market prices are quoted based on an active market for identical assets as of the measurement date. The Association has made no adjustments to these quoted prices when valuing these investments.

The investments have unamortized premiums at December 31, 2021 of \$8,790 (\$22,291 at 2020).

The Certificate of Deposits are FDIC insured. The mortgage-backed financial liabilities are issued by the Government National Mortgage Association (Ginnie Mae), a U.S. government agency, or the Federal National Mortgage Association (Fannie Mae) and the Federal Home Loan Mortgage Corporation (Freddie Mac), U.S. government-sponsored enterprises. Ginnie Mae, backed by the full faith and credit of the U.S. government, guarantees that investors receive timely payments. Fannie Mae and Freddie Mac also provide certain guarantees and, while not backed by the full faith and credit of the U.S. government, have special authority to borrow from the U.S. Treasury. Some of the investments are held in an account not insured by the FDIC, however, the investments are insured by the SIPC, and were purchased before the requirement to invest in FDIC insured assets. Other of these securities are held in an FDIC insured institution. The Board of Directors has determined that, based on the rate of return and guarantees, that the investments have minimal risk.

The Association also invested in a Federated Government Obligations Fund which is not FDIC insured and invests in a portfolio of U S Treasury and government securities in 397 days or less and repurchase agreements collateralized by U S Treasury and government securities. The Association had \$747,154 in this fund as of December 31, 2021 which are included as cash equivalents (\$371,088 in 2020).

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

FUTURE MAJOR REPAIRS AND REPLACEMENTS-

The Association's governing documents require funds to be accumulated for major repairs and replacements. Accumulated funds are held in separate accounts and are not available for operating purposes.

During 2021 and 2020, the Board updated, through an independent consultant, reserve studies to estimate the remaining useful lives and replacement costs of the components of common property. The Board conducted reserve studies covering the Association facilities, Utility system, Golf Course facilities and the Water System Infrastructure Repair Estimation Plan.

Funding requirements assume an annual inflation rate of 3.2% to 3.5% and rate of investment earnings of 1.5%. The table included in the Supplementary Information on Future Major Repairs and Replacements is based on this study.

Funds are being accumulated in the replacement fund over the estimated useful lives of the components based on the study's estimates of current replacement expenditures and considering amounts previously accumulated in the replacement fund. Accordingly, the funding requirement of \$420,217 was estimated and included in the 2022 budget including \$152,250 in rent for the leased sports center reserve. Actual expenditures may vary from the estimated amounts and the amounts and the variations may be material. Therefore, amounts accumulated in the replacement fund may not be adequate to meet future needs. If additional funds are needed, however, the Association has the right to increase regular assessments, levy special assessments, subject to member approval, or delay major repairs and replacements until funds are available.

RESERVE-CONTRACTS LIABILITY

The Association has collected dues for future reserve assessments in excess of current year costs which are considered deferred income and are recorded as reserve-contracts liability on the balance sheet. At December 31, 2021, \$1,967,231 was included on the balance sheet (\$1,799,169 in 2020).

RELATED PARTY TRANSACTIONS-

The Association has a management agreement with Eagle Crest Management, LLC a subsidiary of Eagle Crest Acquisition Group, LLC (the "Corporation") the developer.

The Corporation is to provide all services and personnel necessary to administer the Association. Under the terms of the agreement the Corporation charged the operating fund \$106,174 for management fees in 2021 (\$105,615 in 2020).

Certain expenses other than depreciation are incurred by Eagle Crest Acquisition Group, LLC and are charged to the Association based on estimated service provided to the Association. These expenses total \$695,544 in 2021 (\$632,898 in 2020) and were in line with the approved budget.

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

Revenues for the water and sewer system are mainly derived from members of the Eagle Crest Vacation Resort Owners Association, Eagle Crest Estate Homesite Association, Fairway Vista Estates, Inc., River View Vista Estates, Inc., World Mark Units and Eagle Crest Hotel Condominiums.

The Association leases its golf course to Eagle Crest Acquisition Group, LLC, under a lease commencing June 11, 2014. The lease requires the tenant pay rent and all operating expenses. Under the terms of the lease which is for thirty years with two ten year extensions, the Association received \$35,646 in 2021 and in future years with an annual change based on the Consumer Price Index for the Western Region.

Effective September 18, 2015, Eagle Crest Vacation Resort Owners Association extended its sports center lease to the Master Association until December 31, 2025 with one additional five year renewal option. Rental expense is \$50 per month plus contributions to the replacement fund of \$150,000 in 2021 as determined by the reserve study (\$145,000 in 2020). The Association is required to pay all operating expenses during the lease term. The minimum lease payments for the next five years is \$600 plus the annual reserve contribution based on the study for each year.

In November 2021, the Association signed the Third Amendment to the Second Amendment and Restated Joint Use Easement Agreement originally recorded in May 1999, which grants the Ridge Association and the Ridge owners a nonexclusive easement to use the Eagle Crest Sports Center (which is leased by the Association) while the agreement is in force. Eagle Crest Acquisition Group, LLC, has also granted Eagle Crest Master Association for the benefit of its members a nonexclusive easement to use the Ridge Sports Center and Lakeside Sports Center during the term of this agreement which extends through December 31, 2024. Eagle Crest Acquisition Group, LLC charged the Association, during 2021, \$105.01 for each lot or unit and 5.54 for each ownership interest for use of the Ridge and Lakeside Sports Center. The Ridge at Eagle Crest Owners Association paid the Association during 2021, \$141.34 for each lot or unit and \$10.62 for each ownership interest.

At December 31, 2021 the Association had \$131,027 of related party receivables and \$1,491 of related party payables (\$4,742 and \$3, respectively in 2020).

INCOME TAXES-

The Association has taxable income of \$6,190 in 2021.

Income taxes for the years ended December 31, consisted of the following:

	<u>2021</u>	<u>2020</u>
Current: Federal	\$ 1,214	\$ 8,163
State	<u>409</u>	<u>2,566</u>
	<u>\$ 1,623</u>	<u>\$10,729</u>

EAGLE CREST MASTER ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2021 and 2020

INCOME TAXES-(Continued)

The tax expense has been allocated to the fund's share of net nonmembership income. In 2021 and 2020, the Association has elected to be taxed as a regular corporation. The Association has no deferred tax assets or liabilities. The returns have not been examined by taxing authorities and all returns from December 31, 2019 to present are subject to examination.

NOTE PAYABLE-

The Association has obtained a line of credit which is secured by investments. There were no borrowings against this line at December 31, 2021 or 2020. Approximately \$19,072 was available to borrow at December 31, 2021 (\$26,080 in 2020).

CONCENTRATION OF CREDIT RISK-

Marketable securities consist entirely of mortgage-backed securities in pooled accounts which are government insured. The Association had two demand accounts on hand in financial institutions which exceed depositor's insurance provided by the applicable guarantee agency, which is \$250,000 for all accounts per institution. The Association believes its credit risk is minimal and the marketable securities not in an FDIC insured account were purchase prior to the current law requiring all investments to be in FDIC institutions.

World Mark, The Club, a membership organization, owns 83 units and in 2021 accounted for 17% of the Association revenue and paid fees of \$294,040 (\$313,544 in 2020).

The Association contracts for water and services from Oregon Water Utilities and accounted for 6% of expenses in 2021 (7% in 2020).

EAGLE CREST MASTER ASSOCIATION

Supplementary Information on Future Major Repairs and Replacements (Unaudited)

December 31, 2021

The Board of Directors, in 2021, through an independent consultant, updated studies to estimate the remaining useful lives and replacement costs of the components of common property including facilities, water system infrastructure, water and sewer utilities and golf course. The estimates were obtained from licensed contractors and suppliers who were familiar with the property. Replacement costs were based on estimated costs to repair or replace the common components at the date of the study. The study includes items with useful lives between one and thirty years.

The following table is based on the study and presents significant information about the components of common property:

	<u>Estimated Remaining Useful Lives (Years)</u>	<u>Estimated Current Replacement Costs</u>	<u>Estimated Expenditures 2022</u>
<u>Components</u>			
Facilities Excluding Utilities:			
Septic	0 to 6	37,642	12,925
Streets and paths	0 to 15	666,011	46,119
Plumbing	0 to 16	21,224	7,661
Fences/gates	0 to 17	145,486	32,587
Painting	0	11,540	11,540
Signs	0 to 12	72,561	21,217
Pool and spa	0 to 15	118,268	15,270
Siding	0 to 23	28,240	13,010
Roofing	0 to 19	10,095	5,502
Miscellaneous	0 to 15	95,048	19,500
		<u>1,206,115</u>	<u>185,331</u>
Water & Sewer Utilities:			
Water pumps and wells	0 to 27	436,637	11,403
Sewer systems	0 to 13	367,826	130,917
Permits	1	183,449	-
Painting and fences	1 to 20	22,389	-
General utilities	0 to 13	83,788	4,753
Roofing and siding	1 to 15	15,081	-
		<u>1,109,170</u>	<u>147,073</u>

See independent auditors' report.

EAGLE CREST MASTER ASSOCIATION

Supplementary Information on Future Major Repairs and Replacements (Unaudited)(Continued)

December 31, 2021

	Estimated Remaining Useful Lives (Years)	Estimated Current Replacement Costs	Estimated Expenditures 2022
	<u> </u>	<u> </u>	<u> </u>
Golf Course:			
Irrigation	0 to 19	1,259,015	23,060
Paving	0 to 19	340,174	22,629
Siding	0 to 11	210,161	15,330
Septic	0 to 4	38,186	11,511
Other	0 to 25	<u>325,386</u>	<u>131,079</u>
		<u>2,172,922</u>	<u>203,609</u>
Water System Infrastructure:			
Water mains, valves, hydrants	0 to 15	<u>205,880</u>	<u>19,051</u>
		<u>\$ 4,694,087</u>	<u>\$ 555,064</u>

The Association has not allocated the reserve balance to specific components. At December 31, 2021, the Association had a total of \$1,967,231 available in the Reserve-contracts liability.

See independent auditors' report.



October 10, 2022

To the Board of Directors
Eagle Crest Master Association

We have audited the financial statements of Eagle Crest Master Association for the year ended December 31, 2021, and we will issue our report thereon dated October 10, 2022. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated March 3, 2022. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Eagle Crest Master Association are described in the notes to the financial statements. No new accounting policies were adopted and the application of existing policies were not changed during 2021. We noted no transactions entered into by the Association during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly for those expected. The most sensitive estimate affecting the financial statements was:

Management's estimate of the reserve for bad debts is based on history and threatened foreclosure. We evaluated the key factors and assumptions used to develop the reserve for bad debts in determining that it is reasonable in relation to the financial statements taken as a whole. Based on the new revenue recognition rules, income is not realized until received on significant subsequent accounts.

To the Board of Directors
October 10, 2022
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Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements was:

The disclosure of Future Major Repairs and Replacements in the notes to the financial statements. This disclosure relates to estimated inflation and earnings and the useful lives of property, all of which could have significant changes.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a disagreement on a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated October 10, 2022.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Association's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accounts.

To the Board of Directors
October 10, 2022
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Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Association's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

The Association should review its banking policy to ensure all funds are insured under FDIC coverage which is required by state law.

Required Supplementary Information

With respect to the supplementary information required by the Financial Accounting Standards Board, we applied certain limited procedures to the information, including inquiring of management about their methods of preparing the information; comparing the information for consistency with management's responses to the foregoing inquiries, the basic financial statements, and other knowledge obtained during the audit of the basic financial statements; and obtaining certain representations from management, including about whether the required supplementary information is measured and presented in accordance with prescribed guidelines.

This information is intended solely for the use of the Board of Directors and management of Eagle Crest Master Association and is not intended to be and should not be used by anyone other than these specified parties.

Very truly,

Hudspeth & Company, PC



Kandi Hudspeth

KRH:cc